I. INTRODUCTION

The following table and flowcharts describe important considerations following a long-term power outage (LTPO) to the state’s community lifeline sectors. Neither is meant to contain an exhaustive list but can provide a starting point for consideration at the beginning of the incident.

A. A sample list of possible impacts, critical information requirements, and potential decision points are included in Table 1.

B. Flowcharts beginning on page 7 outline the anticipated cascading effects from a LTPO to each of the lifeline sectors.

Table 1: Lifeline Impacts, Information Requirements, and Decision Points

<table>
<thead>
<tr>
<th>Lifeline</th>
<th>Scope of Possible Impacts</th>
<th>Critical Information Requirements</th>
<th>Potential Decision Points</th>
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<tbody>
<tr>
<td></td>
<td>• The ability to maintain critical emergency services during disasters will be impeded due to cascading impacts from communications failure, lack of clean water, and impacts to the transportation sector. • An increase in house fires is possible from improper use of generators. • Water utilities may not be able to provide proper water pressure for fire suppression. • Commercial and residential security/alarm systems without battery backup will not work. • The inability to pump fuel will impact responder vehicle fleets. • Impacts to responder communications will affect ability of dispatch to coordinate response.</td>
<td>• Cascading effects on government facilities that support mission essential functions • Status of backup first responder communications systems in the impacted area • Status and duration of backup generators in government facilities</td>
<td>• Identification of priority infrastructure in need of generators/fuel • Prioritizing resources to support continuity of government and continuity of operations</td>
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- Additional security personnel will be needed to manage traffic at non-functioning signals, escort fuel shipments, and/or secure critical facilities.
- Security/controlled access systems without backup power will need additional support to properly secure government buildings/other secure areas.

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<tr>
<th>SC LTPO Plan</th>
<th>May 2024</th>
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<tr>
<td>• Transportation limitations and supply chain disruptions will make it difficult to open shelters, prepare food, distribute food and emergency supplies, and provide means for reunification services.</td>
<td>• List of impacted facilities and any associated disruptions or loss of capacity</td>
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<tr>
<td>• Mass care needs will increase each day as more people lack electricity, food, and/or water.</td>
<td>• Amount of time until operations can resume following restoration of power and interdependent sector services (e.g., water)</td>
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<td>• Disruption in agribusiness is likely and includes production, harvest, manufacturing, and retail. This will have cascading impacts on employment, tax revenues, and commerce.</td>
<td>• Location, accessibility, and capacity of open or planned shelters</td>
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<td>• Disruptions in agribusiness may cause loss of availability to human food, animal feed, and non-food agricultural products (including forestry and timber products).</td>
<td>• Cascading effects in supply chains</td>
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<td>• Impacts to temperature-controlled facilities related to human food and animal feed may cause increased challenges for maintaining public health and animal health standards for those commodities.</td>
<td>• Estimates on how long food/water supply would last</td>
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<td>• Disruption in agribusiness supply chains and projected economic and community impacts</td>
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<td></td>
<td>• Community accessibility to safe food supply</td>
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<td>• Identification of priority infrastructure in need of generators/fuel, including medical needs shelters</td>
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<td></td>
<td>• Opening of shelters</td>
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<td></td>
<td>• Threshold for disruptions in food supply chain</td>
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<td>• Threshold for economic impacts related to disruption in agribusiness</td>
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<tr>
<td>Health and Medical</td>
<td>Energy (Power &amp; Fuel)</td>
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| • Loss of clean water will lead to degradation of critical medical functions.  
• Acute care hospitals with emergency service provision have generator power for only a few days.  
• The ability to use power-dependent durable medical equipment without electricity is limited.  
• Access to medical records is diminished.  
• Access to critical pharmaceuticals is diminished, and any pharmaceuticals requiring refrigeration will be spoiled.  
• Surging rates of illness and injury are likely due to availability of potable water and wastewater treatment, medical supply chain disruptions, environmental exposure from loss of HVAC, panic induced violence, accidents from diminished societal safety measures (i.e., traffic lights).  
• Increased rates of illness and other public health impacts due to the potential lack of availability of potable water, clean water for hygiene and sanitation, sanitary food preparation tools (cooking), and other related mechanisms of mitigating ingestion and exposure to pathogens. | • Status and duration of backup generators to keep facilities running  
• Status of facility access to clean water and wastewater services.  
• Status of medications and medical supply  
• Status of medical facilities that are open for what services  
• Availability of mental health resources  
• Morgue availability  
• Response and transport times for patient movement | • Identification of priority infrastructure in need of generators/fuel  
• Initiation of mass patient movement plans  
• Coordinating clean water and wastewater management for facilities |
| • Bulk electric system will fail.  
• Fuel will need to be prioritized for distribution and use based on requirements such as the number of available generators, number of facilities requiring fuel or generators, and fuel consumption.  
• Pipeline operations may be degraded due to limitations in backup power. | • Updates on restoration progress  
• Which facilities have black start capabilities  
• Status of commercial fuel stations  
• Locations of service islands | • Fuel delivery priorities  
• Utilities: Prioritization for restoration  
• Utilities: Initialization of black start capabilities |

SC LTPO Plan May 2024
| • Few gas stations have backup power for their fuel pumps, hindering the refuel of vehicles for the public and first responders. | • System operators would likely not be able to maintain telephone, cellular, email, or dedicated broadband networks for communications. | • Status of 911 system and dispatch  
• Backup communications systems in the impacted area  
• Ability to route communications through other areas/regions  
• Communications priorities/needs for mass care and emergency assistance, evacuations, and re-entry  
• Fuel distribution plans | • Identification of priority infrastructure in need of generators/fuel  
• Communications resource priorities to support continuity of government, command and control, and public alerts and warning  
• Highway regulation suspensions to allow rapid delivery of commercial communication restoration capabilities |
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<td>• Some responder communications would be affected immediately; others would last 24-72 hours based on backup power/fuel.</td>
<td>• Communications infrastructure is likely to be damaged if equipment is cycling on and off.</td>
<td>• Emergency response is greatly impeded with the lack of ability to communicate.</td>
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<td>• Communications backup power systems may fail with an extended loss of electricity.</td>
<td>• Local radio and tv stations may not be able to broadcast, requiring the Joint Information Center (JIC) to identify non-traditional methods for providing public messaging.</td>
<td>• Major exchanges and financial institutions will lose their robust communications networks and be limited in their ability to function.</td>
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<p>| Communications | Communications | Communications | Communications |</p>
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<tr>
<th>Transportation</th>
<th>Hazardous Materials</th>
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| • Traffic signals may be non-functioning, causing congestion on roads.  
• The ability to manipulate movable bridges will be lost; movable bridges will remain in the position they were at the start of the power outage.  
• There will be limited to no power for railroad switching and signals.  
• Public transit, traffic signal control, and tracking and routing (supply chain functioning) all have limited generator capacity, leading to system failure in an extended power outage.  
• Public transit and airports will lose ticketing and check-in abilities.  
• Traffic cameras and other surveillance tools will be inoperable. | • Transportation infrastructure status  
• Community support needs and transport requirements  
• Available transportation resources  
• Determined staging areas for relief operations |
| • Direct impact on HAZMAT/chemical facilities located in the region is expected, including impacts to HAZMAT/chemical shipments.  
• Offsite power to nuclear plants would be lost.  
• Any facility requiring cooling would lose access to water supply.  
• Environmental issues that occur due to a long-term loss of power may include water contamination and spoilage of food sources.  
• Power outages and possible subsequent fuel shortages may impact the ability of municipalities to coordinate refuse pickup.  
• Autoclaves for treatment and disposal of infectious waste will be inoperable in facilities without power. | • Status of nuclear power plants in the impacted area  
• Status of HAZMAT/chemical facilities in impacted region  
• Status of the power grid, to determine if nuclear power plants can continue to generate power or go into a controlled shutdown  
• Status and duration of backup generators in facilities  
• Cascading effects on other facilities that are dependent on goods or materials provided by the affected facilities |
| • Identification of priority infrastructure in need of generators/fuel | • Identification of priority infrastructure in need of generators/fuel  
• Prioritize shipments of sensitive material needed to restore power  
• Nuclear Regulatory Commission (NRC) regulations trigger controlled shutdown using onsite power |
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<td>• Standard reporting mechanisms for hazardous spills may be unavailable due to loss of communications.</td>
<td>• Drinking water utilities will be hindered as many have limited backup power, leading to potential impacts on water pressure and supply.</td>
<td>• Drinking water and wastewater utilities’ supply of emergency generators, fuel, and treatment chemicals</td>
<td>• Identification of priority infrastructure in need of generators/fuel</td>
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<td>• Wastewater utilities will be hindered as many have limited backup power, leading to discharges of partially treated or untreated sewage.</td>
<td>• Community accessibility to potable and clean water sources</td>
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<td>• Even after power is restored, some systems may need to be disassembled before they can be turned back on.</td>
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<td>• Any disruption to potable water sources for human and animal consumption, and access to clean water to use for appropriate sanitation and hygiene is a critical issue for public health, animal health, and food supply chains.</td>
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<td>• Impacts to private and public wells not part of a public utility are also expected.</td>
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Safety and Security Lifeline

- Water Treatment Failure
- Loss of Water Pressure
- Impeded Firefighting Capabilities
- Communications Failure
- 911 Service Disrupted
- Injury
- Power Outage
- Stranded Persons
- Responder Communications Disrupted
- Impeded Emergency Response
- Security/Alarm System Disruption
- CI/KR Service Disruption
- Systemic Economic Impacts
- Increased Opportunistic Crime
- Increased Demand for Security at Key Facilities
Food, Hydration, Shelter Lifeline

- Transportation Disruption
- Increased Difficulty to Open Shelters
- Systemic Economic Impacts
- Animal Death
- Disruption to Animal/Agricultural Operations
- Increased Demand for Shelters
- Increased Hydration Mission

- Supply Chain Disruption
- Power Outage

- Water Systems Disruption
- Inability to Safety Store Food Products
- Food Spoilage
- Injury
Health and Medical Lifeline

- Power Outage
- Loss of Water Pressure & Potable Water
- Pharmacy Failure
- Failure of Facilities without Generators
- Morgue Failure
- Home Medical Equipment Failure
- Medical Records & Insurance Billing Failure
- Loss of Sanitation
- Disease Outbreak
- Impeded Critical Healthcare Functions
- Injury
- Death
- Increased Patients at Hospitals
- Increased Emergency Response
- Increased EMS Calls
Energy Lifeline

- **Power Outage** → **Bulk Electric System Failure** → **Inability to Pump Fuel** → **Retail Fuel Stations Fail** → **Increased Demand for Security at Retail Gas Stations** → **Stranded Persons**
- **Power Outage** → **Pipeline Operations Degraded** → **State/County Fuel Supply Disrupted** → **Limited Fuel for Backup Generators** → **CI/KR Failure** → **Systemic Economic Impacts**
- **Power Outage** → **Impeded Emergency Response** → **Injury**
Communications Lifeline

- Power Outage
  - Financial Services Impeded
  - Landlines Disrupted
  - Print Media Disrupted
  - AM/FM Radio Degraded
  - Television Disrupted
  - Cellular System Degraded

- Traditional Communications Degraded
  - CI/KR Disruption
    - Impeded Emergency Response
      - Injury
    - Need for Alternative Communications
    - Public Notification Systems Degraded
    - Emergency Management Coordination Degraded

- Systemic Economic Impacts
Transportation Lifeline

Power Outage
- Traffic Signal Failure
- Movable Bridge Failure
- Mass Transit Operations Disrupted
- Rail Operations Disrupted
- Air Operations Disrupted
- Port Operations Disrupted

Road Traffic Disruption
- Marine Traffic Disruption

Impeded Emergency Response
- Stranded Persons
- Supply Chain Disruption
- CI/KR Disruption

Systemic Economic Impacts

Injury
Hazardous Materials Lifeline
Water Systems Lifeline

- Power Outage
- Water Treatment Failure
- Wastewater Treatment Failure

Loss of Water Pressure

- Industrial Processes Degraded
- Impeded Firefighting Capabilities
- Injury

Water Contamination

- Exposure to Bacteria
- Impeded Critical Healthcare Functions
- Loss of Potable Water
- Increased Mass Care/Hydration Mission